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THE SECRETARY OF STATE WASHINGTON

March 8, 1962

Dear John:

I am writing to you, Bob McNamara and Doug Dillon to tell you of my continuing interest in the Department of State Guidelines for Policy and Operations series and to express my appreciation for the contributions which your Agency has made to their preparation.

Shortly after the President abolished the Operations Coordinating Board last February, I requested the Regional Assistant Secretaries promptly to undertake preparation of the Guidelines papers to replace NSC and OCB country and regional documents. We expect that this initiative will result in a series of papers accurately reflecting the view of the Administration on foreign policy and providing a practical guide to those who have responsibility for carrying out these policies.

Effective consultation and coordination within the Executive Branch is important. Because of their broad responsibilities in foreign affairs, particular effort will be required of the Department and CIA at each stage in the preparation of the papers to ensure that issues of exceptional importance requiring submission to the NSC are kept to the desirable minimum.

I am confident that the policy and operations guidelines series can be a valuable instrument of national strategy in the field of foreign affairs, and I feel certain that an expression of your interest in this project to members of your staff will materially assist us to

maintain

The Honorable
John A. McCone,
Director, Central Intelligence Agency.

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maintain and improve working relations at every level. At the same time, I can assure you of our fullest cooperation in fulfilling our responsibilities in this field of mutual interest.

Sincerely yours,

Dean

Dean Rusk